# A skill match approach to lifelong learning

Tomas Korpi Swedish Institute for Social Research (SOFI) Stockholm University



#### **Outline**

- Training gap in lifelong learning
- Lifelong learning theory
- Types of training
- Some illustrative analyses
- Implications for policy
- Talk based on article in Ind. Rel. Jrnl (w/ M. Tåhlin)



#### **Bottom line**

- Closing the training gap in on-the-job training (OJT) difficult
- Much OJT related to the nature of the job, training for tasks that need to be carried out
- Simple tasks require little training
- Employees in job with simple tasks receive little training
  - and often have low levels of education
- Policies aimed at employees unlikely to close the training gap
- Policies should instead focus on
  - Co-financing programs aimed at employers
  - Job re-design



## **Training gap**

- Employees with more education partake in more further education and training (FET)
  - In particular more formal FET
- Question is why?
  - Differences in employee demand for FET?
  - Differences in employer supply of FET?



# Lifelong learning

- Most policy discussions based on human capital theory
- Two frequently used models
  - Human capital = Schooling + work experience
    - Training decisions by the employee
  - Human capital = General training + specific training
    - Training decisions by the employer and the employee
  - The job itself (or more precisely its relationship to the employee)
    plays no prominent role in any of these models



# **Types of training**

- Types of workplace training
  - Formal OJT
  - Informal OJT
    - Mentoring
    - Learning-by-doing
- Note: Some reasons put forth for the training gap only apply to formal OJT, and not to informal OJT



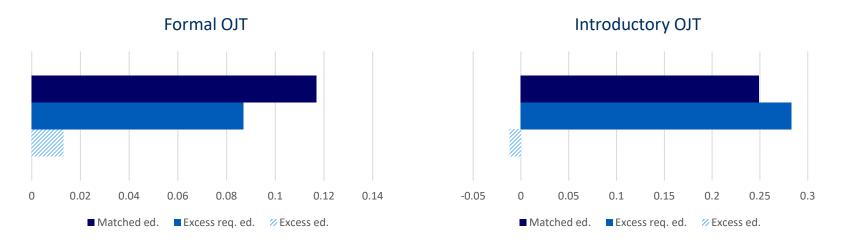
#### **Evidence**

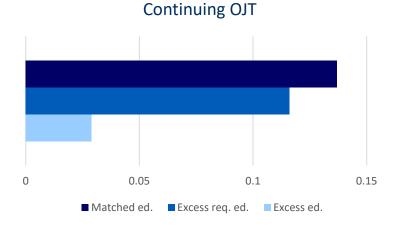
- Data: Swedish Level-of-Living Survey, yr. 2000, approx. 3000 resp. aged
  19-65
- ORU-model (modified)
- Decomposes attained education into three components
  - Education matching job requirements
  - Education in excess of job requirements
  - Job requirements in excess of education
- Normally applied to analyses of wages, with very consistent results
- We apply it to OJT
  - Three different measures of OJT regressed on the three measures of the relationship between required and attained education
  - Present illustrations of estimates from regression models
  - Focus on patterns of estimates within and across types of OJT



#### **Evidence**

 Matched and Excess req. ed. clearly and positively associated with all three forms of OJT, while Excess ed. is not (or only wealkly)





#### **Conclusions**

- No (or small) training gap in excess education
- Training gap in OJT related to required education, i.e. to the job
- Similar patterns for both informal (introductory and continuing) and formal training
  - Questions arguments advanced to explain training gap in formal OJT
- The tasks inherent in a job seem to determine if training is needed
- Indicates that training gap arises because employees with little education occupy jobs requiring little training



### **Policy implications**

- If this holds, clear implications for training policies
- Employee-directed policies
  - E.g. co-financing between employees and government
  - Less likely to work
- Employer-directed policies
  - Co-financing between employers and government or between employers and employees
  - Risk of deadweight loss
  - Should be directed at less educated workers to close training gap
- Job restructuring
  - Job rotation
  - Difficult to achieve on a large scale



# Thank you

