

FINANCE AND PROCUREMENT SERVICE

Thessaloniki, 15 May 2015

## **OPEN INVITATION TO TENDER**

## AO/DSL/ABARA/GRUSSO/learning cultures in organizations/002/15 Learning cultures in organizations

Request for Clarification (6) - Questions & Answers

## **Question No 1**

I would like clarify a statement in the tender specification on p. 21:

"Depending on the availability of financial resources, the second assignment is estimated to start at the end of 2015. In this case, most of the data collection for all the case studies in both assignments will take place during 2016."

Does the term 'assignment' relate to the 'phases' as it seems to be in terms of the value of the order form on p. 12. However, from reading the passage above it seems to relate to Work Package 2. Does the term assignment relate to 'phase' or 'work package'?

My understanding the Phase 1 and 2 are performed sequentially, however the part of the statement above; "data collection for all the case studies in both assignments will take place during 2016" appears to imply that Work package 2 (which is essentially the data collection phase is undertake in parallel). Can you please clarify.

## Cedefop's answer to question No 1

Yes, the term "assignment" relates to the term "phase", ie two assignments = two phases.

As per points 1.5 and 2.3.1 of the Tender specifications, two phases will take place (each consisting of 3 identical work packages); each phase will be the object of one assignment (or order form).

Phase 1 and 2 may be carried out sequentially but may also be staggered, depending on budget availability. In case the two phases are staggered, then all 16 case studies in terms of data collection (WP2) may have to be conducted in parallel.