



MANAGEMENT BOARD

DECLARATION OF INTERESTS

Information on direct or indirect interests of relevance in the fields of work of Cedefop:

Name ANA ELISA DA SILVA DA COSTA SANTOS

Position

☐ Member of the Management Board

☒ Alternate of the Management Board

1. Direct interest (financial benefits arising from, for example, employment, contracted work, investments, fees etc.):

...No.....
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2. Indirect financial interests (grants, sponsorships, or other kind of benefits):

...No.....
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3. Interests deriving from the professional activities of the member's close family members:

...No.....
.....

4. Any Membership role or affiliation that you have in organisations/bodies/clubs with an interest in the work of Cedefop:

...No.....
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5. Other interests or facts that the undersigned considers pertinent:

.....No.....
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I declare on my word of honour that:

- 1) the information provided above is true and complete;
- 2) I currently have no interests of relevance to the fields of work of Cedefop that I believe could put me in a *situation of conflict of interests* with regard to my role as a member of Cedefop's Management Board;
- 3) I will update this declaration without delay if any relevant changes occur to my interests.

Done at Lisbon on 15th of February 2023

Signature _____